

Attachment: Partnerships, Collaboration, and Coordination

The following document describes partnerships with organizations and the Bureau of Maternal and Child Health using an adapted version of Levels of Collaboration.¹ Table 1 describes the level of collaboration, and Table 2 describes the partnerships. Table 3 describes the committees that Title V staff, and Table 4 describes committees that Title V staff participate in.

Table 1. Levels of Collaboration²

Levels of Collaboration	Definition
1. Networking	Information-sharing
2. Coordination	Engaged in mutual projects and agreements. May include project or program protocols or charters
3. Agreement	Agreements which include referrals, intake, participation in joint planning meetings which usually do not involve sharing of funds. This would include Memoranda of Understandings as well as Internship Agreements
4. Collaboration	Specific formal agreements such as standard grant agreements, interagency agreements, co-sponsorship of events.
5. Fund	If MCH funds the partner.

Table 2. Various Title V and MCH Partners and Level of Collaboration

Partner	Description of Partnership Activities	Level of Cooperation
Adolescent Health Initiative	MOAHP, Family Planning	Collaboration, Fund
Allegany County Health Department	Title V Public Health Core Funds, MIECHV Home Visiting, SQI, MOAHP, PREP, Children with Special Health Care Needs	Fund, Collaboration
Allegany County Public School System	MOAHP	Fund, Collaboration
American Academy of Family Physicians (AAFP)- Maryland Chapter	Maternal Health Improvement Taskforce	Networking
American Academy of Pediatrics (AAP)- Maryland Chapter	PRAMS Advisory Committee, Maryland Perinatal Advisory Committee	Networking
American College of Obstetricians and Gynecologists (ACOG)- Maryland Chapter	PRAMS Advisory Committee,	Networking
American College of Nurse Midwives-Maryland Affiliate	Maternal Health Improvement Program Taskforce	Networking
Amerigroup	Maternal Health Improvement Taskforce	Networking

¹ Adapted from Frey, B. B., Lohmeier, J. H., Lee, S. W., & Tollefson, N. (2006). Measuring collaboration among grant partners. *American Journal of Evaluation*, 27(3), 383–392.

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Anne Arundel County Health Department	Title V Public Health Core Funds, Babies Born Healthy, SQI, PREP, Children with Special Health Care Needs	Fund, Collaboration
The ARC Montgomery County	Medical Day Care, Children with Special HealthCare Needs	Collaboration, Fund
Asian American Center for Frederick	Maternal Health Stakeholder Group	Networking
Association of Maternal and Child Health Programs (AMCHP)	Title V	Cooperation
Association of State and Tribal Home Visiting Programs	Home Visiting	Networking
Baltimore City Health Department	Title V Public Health Core Funds, Surveillance Quality Initiatives (SQI), Improving Linkages to Care with PIMR, Maryland Family Planning, MIECHV Home Visiting, B'more for Healthy Babies, PREP, SRAE, SBHC	Fund, Collaboration, Agreement
Baltimore County Health Department	SQI, Improving Linkages to Care with PIMR, Maryland Family Planning, MIECHV Home Visiting, Children with Special Health Care Needs	Collaboration, Fund
Baltimore County Public Schools	SBHC	Fund
Baltimore Healthy Start, Inc.	Home Visiting Expansion	Fund
Baltimore Medical System	SBHC	Fund
Behavioral Health Administration (BHA) at MDH	SBIRT Initiatives with MD Birthing hospitals	Networking
Birthers United	Maternal Health Stakeholder Group, Doula Technical Advisory Workgroup	Networking
B'more for Healthy Babies	City wide initiative to improve maternal and infant Health in Baltimore City	Networking, Coordination
Black Mamas Matter Alliance	Maternal Health Stakeholder Group	Networking
Bloom Collective	Maternal Health Stakeholder Group	Networking
Calvert Health Department	Maternal Health Stakeholder Group, SQI, Title V Public Health Core Funds, Children with Special Health Care Needs	Networking, Collaboration, Fund
Caroline Health Department	SQI, Title V Public Health Core Funds	Collaboration, Fund
Carroll Health Department	SQI, Title V Public Health Core Funds, Children with Special Health Care Needs	Collaboration, Fund
Cecil Health Department	SQI, Title V Public Health Core Funds	Collaboration, Fund
CareFirst	Maternal Health Improvement Program TaskForce, Statewide Integrated Health Improvement Strategy	Networking, Coordination
Center for Infant and Child Loss	Child Fatality Review, Fetal and Infant Mortality Review	Networking, Coordination, Collaboration, Fund

Centers for Disease Control and Prevention	SUID, Maternal Mortality Review, Overdose Data to Action	Networking, Collaboration
Centering Healthcare Institute, Inc.	CenteringPregnancy, or group-based Model	Fund
Charles County Health Department	Title V Public Health Core Funds, Babies Born Healthy, SQI, Family Planning	Collaboration, Fund
Chesapeake Healthcare	SBHC	Fu
Chesapeake Regional Information System for our Patients (CRISP)	Postpartum Infant Maternal Referral Form, Covid Pregnancy and Surveillance, SBHC	Coordination, Networking
Children's National Medical Center	Parent Navigator Program (CYSHCN), Genetics	Fund, Collaboration
Choptank Community Health	SBHC	Fund
City of Frederick Housing and Human Services	SBHC	Fund
Community of Care Consortium-Maryland	Statewide consortia dedicated to improve systems of care for children and their families in the State of Maryland	Fund, collaboration
Community of Care Consortium-Southern Maryland	Consortium dedicated to improve systems of care for children and their families in Southern Maryland	Fund, Collaboration
Community of Care Consortium - Eastern Shore	Consortium dedicated to improve systems of care for children and their families in Eastern Shore	Fund Collaboration
Coppin University	PREP, SBHC	Collaboration, Fund
The Coordinating Center	Children with Special HealthCare Needs	Fund
Dorchester County Health Department	MIECHV Home Visiting, Title V Public Health Core Funds, SQI, Family Planning, MOAHP, PREP, SBHC	Fund
Dorchester County Public School System	MOAHP	Fund, Coordination, Collaboration
Environmental Health Bureau	Asthma; Statewide Integrated Health Improvement Strategy,	
Frederick County Health Department	SQI, Title V Public Health Core Funds, Children with Special Health Care Needs	Fund
Garrett County Health Department	Title V Public Health Core Funds, SQI, Children with Special Health Care Needs	Collaboration, Fund
Girls, Inc. (Washington County)	MOAHP, SRAE, PREP	Coordination
George Washington University School of Public Health	Public Health Fellows, Interns	Networking, Agreements
Greater Baden Medical Center	Babies Born Healthy, Maryland Family Planning Program	Fund, Collaboration
Harford County Health Department	Title V Public Health Core Funds, Thrive by Three, MIECHV Home Visiting, SQI initiatives, Family Planning, SBHC	Fund, Collaboration
Health Quality Innovators	Maryland Perinatal-Neonatal Quality Collaborative	Collaboration, Fund

Health Service Cost Review Commission	Statewide Integrated Health Improvement Strategy	Networking, Coordination
Healthy Start	Maternal Health Stakeholder group, Maternal Health Improvement Taskforce, Title V	Networking, Fund
Healthy Teen Network	Maternal Optimal Adolescent Health, Family Planning	Networking, Collaboration, Fund
Howard County Health Department	Title V Public Health Core Funds, SQI, Maryland Family Planning, SBHC	Collaboration, Fund
Hyphen Health	Implementation of the electronic Prenatal Risk Assessment for the Baltimore Metro Area	Collaboration, Fund
Johns Hopkins Hospital	Perinatal Support Program (2016-2021), Children and Youth with Special Health Care Needs (Health Care Transition and Sickle Cell Disease programs)	Networking, Collaboration, Fund
Johns Hopkins University	Maternal Health Stakeholder Group, Maryland Optimal Adolescent Health, Maternal Health Improvement Program or MDMOMs, Internships, Preventive Medicine Residency, Genetics, SBHC	Collaboration, Fund
Kennedy Krieger Institute	Children with Special HealthCare Needs, Genetics	Fund, Collaboration
Kent County Health Department	Title V Public Health Core Funds, SQI, Children with Special Health Care Needs	Collaboration, Fund
Kent State University	PRAMS	Fund, Collaboration
Kinera Foundation	CYSHCN, Medical Home	Fund, Collaboration
LifeBridge Sinai Hospital	Child Abuse Medical Providers (CHAMP)	Fund, Collaboration
March of Dimes	Infant Mortality Prevention	Network
Maryland Assembly for School Based Health Care	SBHC	Fund
Maryland Commission for Women	Maternal Mortality Review Stakeholder Group	Networking
Maryland Hospital Association	Maternal Health Improvement Program TaskForce	Networking
Mary's Health Foundation	CentringPregnancy	Fund
Maryland Patient Safety Center	Maternal Health Improvement Program TaskForce, Morbidity, Mortality, and Quality Review Committee, Maternal Mortality Review Stakeholder Group	Fund, Networking
Maryland Perinatal-Neonatal Quality Collaborative	Collaboration on hospital quality improvement projects to reduce maternal morbidity and mortality and improve infant Health	Collaboration

Maryland State Department of Education (MSDE)	School Based Health Centers, MOAHP	Networking
Maryland Medical Society (MedChi)	Maternal Mortality Review Committee, Maternal Health Improvement Taskforce	Fund, Networking
Maryland Institute for Emergency Medical Services Systems (MIEMSS)	Perinatal Standards of Care, Morbidity, Mortality, and Quality Review Committee, Level III and IV compliance for the Perinatal Standards of Care	Networking, Fund
Maryland Rural Health Association	MOAHP, PREP	Collaboration, Coordination, Fund
Mary's Center	Maryland Family Planning, Babies Born Healthy	Fund, Collaboration
Medicaid	electronic-Prenatal risk Assessment, community case managements, Statewide Integrated Health Improvement Strategy for maternal health and asthma, Maryland Maternal Health Improvement Task Force	Networking, Agreements
Montgomery County Health Department	SQI, Title V Public Health Core Funds, Babies Born Healthy, Children with Special Health Care Needs, SIHIS HV Expansion, SBHC	Collaboration, Fund
Morgan State University	Infant Safe Sleep, Internship	Collaboration, Agreement; Fund
National Alliance to Advance Adolescent Health	Children with Special HealthCare Needs	Collaboration, Fund
Nzuri Malkia Birth Collective	Maternal Health Improvement Program Taskforce	Networking
National Association of Social Workers- Maryland Board Chapter	Maternal Health Improvement Taskforce	Networking
PACT	Medical Day Care, Children with Special Health Care Needs	Fund,
Parent's Place of Maryland (PPMD)	CYSHCN	Fund (until June 30, 2020)
Planned Parenthood of Maryland	Maryland Family Planning	Fund, Collaboration
Planned Parenthood of Metro Washington, D.C.	Maryland Family Planning	Fund, Collaboration
Prince George's County Health Department	Title V Public Health Core Funds, Morbidity, Mortality, Quality Review Committee, Babies Born Healthy, High Risk Infants (end SFY21), Asthma (start FY22), SQI, SBHC	Networking, Fund, Collaboration
Queen Anne's County Health Department	Maryland Family Planning, Children with Special Health Care Needs	Fund, Collaboration
Rural Health Association	MOAHP	Fund, Collaboration

St. Mary's County Health Department	SBHC	Fund
Salisbury University	MOAHP	Fund, Collaboration
Somerset County Health Department	Title V Public Health Core Funds, SQI	Fund, Collaboration
Talbot County Health Department	Children with Special Health Care Needs	Fund, Collaboration
The Family Tree, Inc.	SIHIS HV Expansion	Fund
University of Maryland	Preventive Medicine Residency, Epidemiology support	Fund, Agreement, Collaboration
University of Maryland Medical Center	Perinatal Support Program (2021-2024), CYSHCN "ASK" Program (Access for Special Kids)	Fund, Collaboration
University of Maryland, Baltimore	Genetics	Fund, Collaboration
University of Maryland, Eastern Shore	MOAHP, PREP	Fund, Agreement, Collaboration, Coordination
Vital Statistics	Child Fatality Review, Maternal Mortality Review, Fetal and Infant Mortality Review, Covid-19 and Pregnancy	Fund, Collaboration, Agreements
Washington County Board of Commissioners	SBHC	Fund
Washington County Health Department	Title V Public Health Core Funds, SQI, SIHIS HV Expansion	Fund, Collaboration
Washington County Public Schools	MOAHP	Fund, Collaboration
Washington County Department of Recreation	MOAHP	Fund, Collaboration, Networking
Wicomico County Health Department	Title V Public Health Core Funds, SQI, Babies Born Healthy, SBHC	Fund, Collaboration
Wicomico County Public Schools	MOAHP	Fund, Collaboration
Worcester County Health Department	Title V Public Health Core Funds, SQI, Children with Special Health Care Needs	Fund Collaboration
Worcester County Public Schools System	MOAHP	Fund, Collaboration
YMCA-Allegany County	MOAHP, SRAE, PREP	Fund, Collaboration, Coordination

Table 3: Committees that are primarily staffed by MCH/Title V

Committee	Description
Breastfeeding Policy Committee	Committee that provides technical assistance to the state's birthing hospitals on breastfeeding recommendations and best practices.
Child Abuse Medical Providers	The CHAMP initiative was developed to provide training and ongoing support to local providers, and expert consultation to local or regional Child Advocacy Centers in the diagnosis and treatment of child physical abuse, sexual abuse, and neglect. (Health General Article, §13-2201)
Child Fatality Review	Local coordinators review OCME-referred cases and input data into the national database. Quarterly meetings are conducted with the State CFR Team to consult on projects and plan agendas, review annual reports, and plan the annual meeting every December with local teams.
Fetal and Infant Mortality Review	The goal of the Fetal and Infant Mortality Review (FIMR) Program is to prevent infant mortality and morbidity through the review of fetal and infant deaths. Through a case review process, FIMR assesses how infant morbidity and mortality occurs in specific local communities and creates an action-oriented process for change. Quarterly meetings for FIMR coordinators facilitated by State FIMR Coordinator. Governed by State regulations (COMAR 10.11.06.07).
Home Visiting Consortium	The purpose of the Home Visiting Consortium is to ensure coordination and collaboration between public and private partners in the planning, implementation and sustainability of evidence-based and promising practice home visiting programs in Maryland.
The Maryland Council on Advancement of School-Based Health Centers	Created through legislation, the Council is responsible for advancing the integration of SBHCs into (1) the health care system at the state and local levels and (2) the educational system at the state and local levels. The Council develops specified policy recommendations to improve the health and educational outcomes of students who receive services from SBHCs.
Maryland Early Hearing Detection and Intervention Advisory Council	Provides information, consults with, and advises the Department to ensure that all newborns receive appropriate, high quality early hearing detection and intervention (EHDI) services. (Health General Article, §13-603)
Maryland Maternal Health Improvement Taskforce	As part of the Maternal Health Improvement Program, called "MDMOMs" by the grantee, Johns Hopkins University, MCH/Title V staffs the Maternal Health Improvement Program Task Force.
Maternal Mortality Review	The goals of the Maternal Mortality Review Program are to: 1) identify maternal death cases; 2) review medical records and other relevant data; 3) contact family members and other affected or involved persons to collect additional relevant data; 4) consult with relevant experts to evaluate records and data collected; 5) make determinations regarding the preventability of maternal deaths; 6) develop recommendations for the prevention of maternal deaths; and 7) disseminate findings and

	recommendations to policy makers, health care facilities; and the general public. (Health General Article, §13–1204)
Maternal Mortality Review Stakeholder Group	Statewide committee including community & women's health advocacy organizations, and family representative that reviews findings and recommendations of the MMRC, examines issues resulting in disparities in maternal deaths, and identifies new recommendations focused on disparities. (Health General Article, §13–1212)
Morbidity, Mortality, and Quality Review Committee	State-level multidisciplinary multi-agency review Committee composed of state agency and professional organization representatives through State regulations (COMAR 10.11.06.00-13). Provides consultation to MCHB review programs such as FIMR, CFR, MMR; provides a forum for review of emerging MCHB issues; monitors compliance of level I and II delivery hospitals with Perinatal System Standards through document review and site visits.
Perinatal Clinical Advisory Committee	State-level multi-disciplinary committee of other state agencies, clinical leaders, and professional organizations that determine the standards of care for Maryland Birthing Hospitals using the national American Academy of Pediatrics and American College of Obstetrics guidelines.
PRAMS Steering Committee	Committee that advises the PRAMS staff in the development and the selection of state-specific questions, and on the use, dissemination, and application of findings.
State Advisory Council on Hereditary and Congenital Disorders	Provides advice to MDH on the policies and procedures regarding the detection and management of hereditary and congenital disorders. Examples of issues discussed by the council include adding new conditions to the newborn screening panel in Maryland, and the implementation of Health Care Reform with respect to individuals with hereditary or congenital disorders.(Health General Article, §13–109.)
Statewide Steering Committee on Services for Adults with Sickle Cell Disease	The charge of the Committee is to identify needs and recommend actions to support individuals with sickle cell disease and sickle cell trait: identify areas for community and provider education on sickle cell disease, sickle cell trait, and other topics; develop recommendations and identify stakeholders, partnerships, and funding sources for actions that support the health and well-being of individuals impacted by sickle cell disease and sickle cell trait. (Health General Article, §18-506)

Table 4: Committees that MCH/Title V staff participate

*Title V staff represent the Department

Committee	Description
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2Gen Commission on Family Economic Security*	Commission of using the two-generation approach to investigate policies; identify state services and policies that can be coordinated; identify program and service gaps; and identify, test, and recommend best practice.
Charting the Life Course Community of Practice Leadership Team	The Charting the LifeCourse framework was created to help individuals and families of all abilities and all ages develop a vision for a good life, think about what they need to know and do, identify how to find or develop supports, and discover what it takes to live the lives they want to live. The framework is the keystone for supporting a community of learning that champions transformational change through knowledge exchange, capacity building, and collaborative engagement.
Disability Health Inclusion Program Advisory Committee	The Committee trains public health professionals to provide accessible services and support so that people with disabilities can live healthy lives.
Doula Technical Advisory Group	A technical advisory group that provides recommendations on doula/birth workers in Maryland.
The Maryland Advisory Council on the Deaf and Hard of Hearing*	The Council advises the Maryland Office of the Deaf and Hard of Hearing on carrying out its duties and reviews statewide activities that involve Deaf and hard of hearing individuals. The Council also fosters coordination and support of programs for Deaf and hard of hearing individuals and studies ways to ensure that services and facilities are available to Deaf and hard of hearing Marylanders.
Maryland Commission on Caregiving	The Commission's Legislative mandates are to: solicit and gather concerns of caregivers, develop and distribute to interested parties a handbook of current respite care and other family caregiver services available in the State, and review successful respite care programs in other states.
Maryland Developmental Disabilities Council	The Maryland Developmental Disabilities Council is an independent, self-governing organization dedicated to advancing the inclusion of Marylanders with developmental disabilities in all facets of community life.
Maryland Youth Advisory Council	The Maryland Youth Advisory Council was established in order to ensure that Maryland youth are given the opportunity to provide feedback and recommendations regarding public policies and programs that affect their future and to take a leadership role in creating meaningful change.
Maternal and Child Health Taskforce	Task Force on Maryland Maternal and Child Health established 2019; requiring the Task Force to study and make recommendations, including programs that the Maryland Medical Assistance Program should implement; requiring the Task Force to report its findings and recommendations to the General Assembly. The Taskforce sunset in April 2020 after its final report submission . Members of the Taskforce have met to discuss the Statewide Integrated Health Improvement Strategy.
Mortality Quality Review Committee	The purpose of the Committee is to prevent avoidable deaths and to improve the quality of care provided to persons with developmental disabilities or mental health disorders.
National Birth Defects Prevention Network	A volunteer-based organization that addresses the issues of birth defects surveillance, research, and prevention under one umbrella by maintaining a national

	network of state and population-based birth defects programs. Staff participate on Date and Diversity/Inclusion Workgroups
Partnership to End Childhood Hunger in Maryland	The Partnership to End Childhood Hunger in Maryland works to create a state where all children have reliable access to the nutritious food required to thrive throughout their lives.
State Council on Child Abuse and Neglect	State Council that evaluate the prevention, detection, prosecution, and treatment of child abuse and neglect.
Traumatic Brain Injury Advisory Board	The Board's charge is to investigate the needs of citizens with traumatic brain injuries; identify gaps in services to them; and facilitate collaboration among organizations and State government agencies that provide services to these individuals.
United HealthCare Community Advisory Council	The United Healthcare CAC meetings are dedicated to Local Health Departments, Community Based Organizations, Faith-Based Organizations, and Provider Communities. The primary focus is to improve services for their Medicaid population by encouraging networks and building partnerships in the community.
Youth Camp Safety Advisory Council	The Council shall advise and assist the Department in identifying the number of youth camps; The number of facilities in each county; the number of campers; and any other pertinent information.